# Redevelopment Authority of the City of Bethlehem

(A Component Unit of the City of Bethlehem) Financial Statements

Year Ended June 30, 2014 with Independent Auditor's Report





Pittsburgh
503 Martindale Street
Suite 600
Pittsburgh, PA 15212
Main 412.471.5500
Fax 412.471.5508

Harrisburg 3003 North Front Street Suite 101 Harrisburg, PA 17110 Main 717.232.1230 Fax 717.232.8230

Butler
112 Hollywood Drive
Suite 204
Butler, PA 16001
Main 724.285.6800
Fax 724.285.6875

#### Communication to Those Charged with Governance

Board of Directors
Redevelopment Authority of
the City of Bethlehem

We have audited the financial statements of the governmental activities and each major fund of the Redevelopment Authority of the City of Bethlehem (Authority), a component unit of the City of Bethlehem, as of and for the year ended June 30, 2014. Professional standards require that we provide you with information about our responsibilities under auditing standards generally accepted in the United States of America, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our conversation with you about planning matters on December 15, 2015. Professional standards also require that we communicate to you the following information related to our audit.

Our Responsibility under Auditing Standards Generally Accepted in the United States of America

As stated in our engagement letter dated October 9, 2015, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

In addition, our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement. As part of our audit, we considered the internal control of the Authority. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control. We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

#### Significant Accounting Policies

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Authority are described in Note 1 to the financial statements. There were prior period adjustments proposed to the June 30, 2013 net position/fund balance, as further discussed in Note 11 to the financial statements. Additionally, as described in Note 1 to the financial statements, the Authority has adopted Governmental Accounting Standards Board (GASB) Statement No. 67, "Financial Reporting for Pension Plans." This Statement enhances note disclosures and required supplementary information (RSI) for the Authority's defined benefit pension plan. Other than the proposed prior period adjustments and

Board of Directors
Redevelopment Authority of
the City of Bethlehem
Communication to Those Charged with Governance
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the adoption of GASB Statement No. 67, no new accounting policies were adopted and the application of existing policies was not changed during the year ended June 30, 2014. We noted no transactions entered into by the Authority during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

#### Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the Authority's financial statements are the estimated useful life of capital assets and the actuarial assumptions of the pension plan. We evaluated the key factors and assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

#### **Disclosures**

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most significant disclosures affecting the financial statements were Note 8, which discusses debt compliance; Note 9, which discusses the Authority's pension plan; and Note 11, which discusses the prior period adjustment applied to the June 30, 2013 net position/fund balance.

The financial statement disclosures are neutral, consistent, and clear.

### <u>Difficulties Encountered in Performing the Audit</u>

We encountered no significant difficulties in dealing with management in performing and completing our audit. However, the audit process was delayed due to proposal of significant prior period adjustments, inefficiency of auditing through manual ledgers, and auditing of initial capital asset records.

### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. The following material misstatements detected as a result of audit procedures were corrected by management: adjustments to accounts receivable, capital assets, and accounts payable.

Board of Directors Redevelopment Authority of the City of Bethlehem Communication to Those Charged with Governance Page 3 of 4

In addition, the attached schedules summarize uncorrected misstatements of the financial statements. Management has determined that their effects are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

#### Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated February 18, 2016.

### Management Consultation with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Authority's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### Issues Discussed Prior to Retention of Independent Auditors

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Authority's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Other Matters

We applied certain limited procedures to the required pension information, which is RSI that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

Board of Directors Redevelopment Authority of the City of Bethlehem Communication to Those Charged with Governance Page 4 of 4

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This information is intended solely for the information and use of the Board of Directors and management of the Authority, and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

Maher Duessel

Harrisburg, Pennsylvania February 18, 2016

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503 Martindale Street
Suite 600
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#### Independent Auditor's Report

Board of Directors Redevelopment Authority of the City of Bethlehem

We have audited the accompanying financial statements of the governmental activities and each major fund of the Redevelopment Authority of the City of Bethlehem (Authority), a component unit of the City of Bethlehem, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Board of Directors Redevelopment Authority of the City of Bethlehem Independent Auditor's Report Page 2 of 2

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Authority as of June 30, 2014, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matter

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the pension information on page 23 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during the audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has omitted the Management's Discussion and Analysis that accounting principles generally accepted in the United States of America requires to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Maher Duessel

Harrisburg, Pennsylvania February 18, 2016

### STATEMENT OF NET POSITION

JUNE 30, 2014

Assets	Governmental Activities
Current assets: Cash and cash equivalents Restricted cash and cash equivalents Restricted investments Receivables	\$ 232,564 153 9,717,087 40,020
Total current assets  Non-current assets: Capital assets, not being depreciated Capital assets, being depreciated, net	9,989,824 2,792,054 10,610,596
Total non-current assets  Total Assets	13,402,650 23,392,474
Current liabilities: Accounts payable	434,288
Current portion of bonds payable  Total current liabilities  Non-current liabilities:	2,390,000 2,824,288
Bonds payable  Total non-current liabilities	19,674,294 19,674,294
Total Liabilities  Net Position	22,498,582
Net investment in capital assets Unrestricted Total Net Position	591,110 302,782 \$ 893,892

## STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2014

Net (Expense)

		Program	Revenues	Revenue and Changes in Net Position
Functions/Programs:	Expenses	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities
Governmental activities: Community development	\$ 7,380,602	\$ 84,214	\$ 11,366,476	\$ 4,070,088
Total Governmental Activities	\$ 7,380,602	\$ 84,214	\$ 11,366,476	4,070,088
	General revenues Interest income Total general reve			3,209
	Change in Net Po	osition		4,073,297
	<b>Net Position:</b> Beginning of year	ar - restated		(3,179,405)
	End of year			\$ 893,892

### BALANCE SHEET GOVERNMENTAL FUNDS

JUNE 30, 2014

Assets		General	_	Bethlehem Works		Total
Cash and cash equivalents Restricted cash and cash equivalents Restricted investments Due from other funds Receivables	\$	232,564 - 30,198 40,020	\$	153 9,717,087	\$	232,564 153 9,717,087 30,198 40,020
<b>Total Assets</b>	\$	302,782	\$	9,717,240	\$	10,020,022
Liabilities and Fund Balance						
Liabilities:						
Accounts payable Due to other funds	\$	_	\$	434,288 30,198	\$	434,288 30,198
Total Liabilities	34	-		464,486		464,486
Fund Balance: Restricted:						,
TIF projects		_		9,252,754		9,252,754
Unassigned		302,782				302,782
Total Fund Balance		302,782		9,252,754	W. Companie	9,555,536
<b>Total Liabilities and Fund Balance</b>	\$	302,782	\$	9,717,240	\$ 1	0,020,022

# RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION

JUNE 30, 2014

### **Total Fund Balance - Governmental Funds**

\$ 9,555,536

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.

13,402,650

Long-term liabilities, including bonds payable applicable to the Authority's governmental activities, that are not due and payable in the current period, are not reported as fund liabilities. All liabilities, both current and long-term, are reported in the statement of net position.

Bonds payable

(22,064,294)

**Total Net Position - Governmental Activities** 

\$ 893,892

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - GOVERNMENTAL FUNDS

YEAR ENDED JUNE 30, 2014

Revenues:		General	Bethlehem Works	Total	
Intergovernmental	- \$	84,214	\$ -	\$ 84,214	
TIF collections			11,366,476	11,366,476	
Investment income		_	3,209	3,209	
Total revenues		84,214	11,369,685	11,453,899	
Expenditures:					
Current:	_				
Program expenditures		336,060	1,633,377	1,969,437	
TIF rebate		-	4,415,006	4,415,006	
Capital outlay			2,687,399	2,687,399	
Debt service:			2,007,399	2,067,399	
Principal		_	2,310,000	2,310,000	
Interest		_	759,529	759,529	
Total expenditures		336,060	11,805,311	12,141,371	
<b>Deficiency of Revenues Under Expenditures</b>		(251,846)	(435,626)	(687,472)	
Other Financing Sources (Uses):					
Debt issued	-11		1,038,738	1,038,738	
Transfers in		435,389	1,030,730	435,389	
Transfers out		-	(435,389)	(435,389)	
<b>Total Other Financing Sources (Uses)</b>		435,389	603,349	1,038,738	
Net Change in Fund Balance		183,543	167,723	351,266	
Fund Balance:					
Beginning of year - restated		119,239	9,085,031	9,204,270	
End of year	\$	302,782	\$ 9,252,754	\$ 9,555,536	

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2014

Net Change in Fund Balance - Governmental Funds		\$ 351,266
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense.		
Capital outlay Depreciation expense	\$ 2,687,399 (236,630)	2,450,769
Bond proceeds are reported as a financing source in governmental funds and thus contribute to the change in fund balance. In the statement of net position, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Repayment of principal on debt is an expenditure in the governmental funds, but reduces the liability in the statement of net position.		
Repayment of principal Issuance of debt	2,310,000 (1,038,738)	 1,271,262
Change in Net Position - Governmental Activities		\$ 4,073,297

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Activity

The Redevelopment Authority of the City of Bethlehem (Authority) was incorporated under the provisions of the Pennsylvania Urban Redevelopment Act Number 385 of May 24, 1945, as amended.

#### Reporting Entity

Accounting principles generally accepted in the United States of America require that the reporting entity include the primary government, organizations for which the primary government is financially accountable, and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The criteria have been considered and there are no agencies or entities which should be presented with the Authority.

The Authority is considered a component unit of the City of Bethlehem (City) and the Authority's financial activities are included in the City's financial statements.

### Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The basic financial statements of the Authority are composed of the following:

- Government-wide financial statements
- Fund financial statements
- Notes to financial statements

#### Government-Wide Financial Statements

Government-wide financial statements display information about the reporting government as a whole. Government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis of accounting, revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of applicable Governmental Accounting Standards Board (GASB) pronouncements.

#### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

Program revenues include charges for services, special assessments, and payments made by parties outside of the reporting government's citizenry if that money is restricted to a particular program. Program revenues are netted with program expenses in the statement of activities to present the net cost of each program.

#### **Fund Financial Statements**

The underlying accounting system of the Authority is organized and operated on the basis of separate funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Fund financial statements for the governmental funds are presented after the government-wide financial statements. These statements display information about major funds individually.

#### Governmental Funds

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Authority considers revenues to be available if they are collected within 180 days of the end of the current fiscal period. Intergovernmental revenue, Tax Increment Financing (TIF) collections, and investment income associated with the current fiscal period are all considered to be susceptible to accrual and thus have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable only when cash is received by the Authority. Expenditures generally are recorded when a liability is incurred.

Under the current financial resources measurement focus, only current assets and current liabilities are generally included on the balance sheet. The reported fund balance is considered to be a measure of "available spendable resources." Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

The determination of major funds is based on minimum criteria as set forth in GASB pronouncements. The following are the Authority's major funds:

General Fund – is used to account for several cooperation agreements with the City's CDBG program and other funding sources wherein administration and other costs are provided by the Authority for general administrative, rehabilitation activities, and property acquisition and demolition.

Bethlehem Works – is used to account for the collection of financing district revenues from the various taxing bodies and to pay for construction and construction-related costs associated with various projects within the designated Bethlehem Works TIF District.

#### Cash and Cash Equivalents

For the purpose of financial reporting, the Authority considers all unrestricted demand and savings accounts and certificates of deposit or short-term investments with an original maturity of three months or less to be cash equivalents.

#### Investments

The Board of Directors (Board) and trustee are permitted to invest the Authority's funds as defined in the Local Government Unit Debt Act, the Municipality Authorities Act, and the related trust indenture. Authorized types of investments include the following:

- 1. U.S. Treasury Bills.
- 2. Short-term obligations of the U.S. Government and federal agencies.
- 3. Insured savings and checking accounts and certificates of deposit in banks, savings and loan associations, and credit unions.
- 4. General obligation bonds of the federal government, the Commonwealth of Pennsylvania or any state agency, or of any Pennsylvania political subdivision.
- 5. Shares of mutual funds whose investments are restricted to the above categories.

When making investments, the Board and trustee (as governed by the trustee indenture) can combine monies from more than one fund under the Authority's control for the purchase of a single investment and join with other political subdivisions and municipal authorities in the purchase of a single investment.

Investments are stated at fair value.

# NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

#### Restricted Cash and Investments

Certain funds are held in trust in order to comply with various restrictions imposed by debt indentures.

#### Capital Assets

Capital assets of the Authority result from expenditures in the governmental funds. Capital assets are reported in the governmental activities column of the government-wide statement of net position, but are not reported in the fund financial statements.

All capital assets are capitalized at historical cost at the acquisition date. Donated capital assets are reported at their fair value as of the date received. The Authority maintains a capitalization threshold of \$25,000. All capital assets are depreciated, except for land, land improvements (excavation, fill, grading, landscaping), construction in progress, easements, and rights of way.

Depreciation is computed using the straight-line method over the following useful lives:

D	Estimated
Description	Lives
Buildings	40 - 50 years

#### Long-term Debt

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net position. Bond premiums and discounts are amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

#### Net Position/Fund Balances

The government-wide financial statements utilize a net position presentation. Net position is categorized as net investment in capital assets and unrestricted.

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

- Net Investment in Capital Assets This category groups all capital assets, including
  infrastructure, and intangible assets, into one component of net position.
  Accumulated depreciation and the outstanding balances of debt that are attributable to
  the acquisition, construction, or improvement of these assets reduce the balance in
  this category.
- Unrestricted Net Position This category represents net position of the Authority not restricted for any project or other purpose.

Sometimes the Authority will fund outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide financial statements, a flow assumption must be made about the order in which resources are considered to be applied. It is the Authority's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

In the fund financial statements, governmental funds report fund balance in categories based on the level of constraint placed upon the funds. These levels are as follows:

- Restricted This category represents funds that are limited in use due to constraints on purpose and circumstances of spending that are legally enforceable by outside parties.
- Unassigned This category represents all other funds not otherwise defined.

Sometimes the Authority will fund outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which resources are considered to be applied. It is the Authority's policy to consider restricted fund balance to have been depleted before using any component of unrestricted fund balance. Unassigned fund balance is applied last.

#### Risk Management

The Authority is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. Significant losses are covered by commercial insurance for all major programs. There were no significant reductions in insurance coverages during the year ended June 30, 2014. Settlement amounts have not exceeded insurance coverage for the current year or the three prior years.

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

## Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Adoption of GASB Statement

The Authority has adopted GASB Statement No. 67, "Financial Reporting for Pension Plans." This Statement enhances note disclosures and required supplementary information (RSI) for the Authority's defined benefit pension plan.

### Pending Changes in Accounting Principles

In June of 2012, the GASB issued Statement No. 68, "Accounting and Financial Reporting for Pensions." In addition, in November of 2013, the GASB issued Statement No. 71, "Pension Transition for Contributions Made Subsequent to the Measurement Date." These Statements revise and establish reporting requirements for most governments that provide their employees with pension benefits. The provisions of GASB Statements No. 68 and No. 71 are effective for the Authority's June 30, 2015 financial statements.

In February of 2015, the GASB issued Statement No. 72, "Fair Value Measurement and Application." This Statement addresses accounting and financial reporting issues related to fair value measurements. The provisions of GASB Statement No. 72 are effective for the Authority's June 30, 2016 financial statements.

In June of 2015, the GASB issued Statement No. 73, "Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB 68, and Amendments to Certain Provisions of GASB Statements 67 and 68." This Statement establishes requirements for those pensions and pension plans that are not administered through a trust meeting specified criteria (those not covered by GASB Statements No. 67 and 68). The provisions of GASB Statement No. 73 are effective for the City's December 31, 2016 financial statements – except those provisions that address employers and governmental nonemployer contributing entities for pensions that are not within the scope of GASB Statement No. 68, which are effective for the Authority's June 30, 2017 financial statements.

In June of 2015, the GASB issued Statement No. 76, "The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments." This Statement identifies the hierarchy of generally accepted accounting principles in the context of the current governmental financial reporting environment. The provisions of GASB Statement No. 76 are effective for the Authority's June 30, 2016 financial statements.

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

The effect of implementation of these Statements has not yet been determined.

#### 2. CASH AND INVESTMENTS

#### Deposits

Custodial credit risk. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Authority does not have a formal deposit policy for custodial credit.

As of June 30, 2014, the Authority's book balance was \$232,717 and the bank balance was \$366,655. Of the bank balance at June 30, 2014, \$250,000 was covered by federal depository insurance and \$116,655 was collateralized under Act No. 72 of the 1971 Session of the Pennsylvania General Assembly (Act), in which financial institutions were granted the authority to secure deposits of public bodies by pledging a pool of assets, as defined in the Act, to cover all public funds deposited in excess of federal depository insurance limits.

#### Investments

The fair value of the Authority's money market funds at June 30, 2014 was \$9,717,087.

Custodial credit risk. Custodial credit risk is the risk that the counterparty to an investment transaction will fail and the government will not recover the value of the investment or collateral securities that are in possession of an outside party. The Authority does not have an investment policy for custodial credit risk. At June 30, 2014, the Authority was not exposed to custodial credit risk, because the investments held by the Authority are not evidenced by securities in book entry or paper form.

*Credit risk.* The Authority does not have a formal policy that would limit its investment choices with regard to credit risk. The Authority's money market funds were rated AAA as of June 30, 2014.

Concentration of credit risk. The Authority places no limit on the amount the Authority may invest in any one issuer.

Interest rate risk. The Authority does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. At June 30, 2014, the Authority's money market funds have a maturity of less than one year.

# NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

#### 3. CAPITAL ASSETS

The changes in the Authority's capital assets for the year ended June 30, 2014 were as follows:

June 30, 2013	Additions	Retirements	June 30, 2014
\$ 593,146	\$ 2,198,908	_\$ -	\$ 2,792,054
			, , , , , , , ,
10,358,735	488,491	_	10,847,226
10,358,735	488,491		10,847,226
			10,047,220
-	236,630		236,630
_	236,630	_	236,630
10,358,735	251,861		10,610,596
\$ 10,951,881	\$ 2,450,769	\$ -	\$ 13,402,650
	\$ 593,146 10,358,735 10,358,735 	2013 Additions \$ 593,146 \$ 2,198,908  10,358,735 488,491  10,358,735 488,491  - 236,630  - 236,630  10,358,735 251,861	2013       Additions       Retirements         \$ 593,146       \$ 2,198,908       \$ -         10,358,735       488,491       -         10,358,735       488,491       -         -       236,630       -         10,358,735       251,861       -

#### 4. LONG-TERM DEBT

Long-term debt activity for the year ended June 30, 2014 consisted of the following:

Bonds	Balance Outstanding June 30, 2013	Additions	Reductions	Balance Outstanding June 30, 2014	Due Within One Year
Tax Increment Revenue Bonds, Series of 2010 Series of 2012 Series of 2013	\$ 23,130,000 120,556 85,000	\$ - 1,038,738	\$ 2,310,000	\$ 20,820,000 1,159,294 85,000	\$ 2,390,000
	\$ 23,335,556	\$ 1,038,738	\$ 2,310,000	\$ 22,064,294	\$ 2,390,000

During the year ended June 30, 2011, the Authority issued its Tax Increment Revenue Bonds, Series of 2010, in the amount of \$27,600,000, with a fixed interest rate of 3.42% for the first 84 months. After the fixed rate period, the interest rate will float at 70% of the Bank's primary rate until maturity. The floating rate will not exceed 6% or be less than 2.8%. This is a multi-draw, non-revolving, bullet loan for a term of approximately 9.5 years, with final maturity to occur on or before June 1, 2020. Interest only is due semi-annually on June 1 and December 1 of each year. Interest payments will be based on the outstanding balance at the time of billing. Annual principal payments will be made on December 1 of every year. All

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

outstanding principal and interest will be due at maturity. The proceeds were used to fund public improvements at the 160-acre Bethlehem Works TIF District, including, but not limited to, relocating 1<sup>st</sup> Avenue, development of parking lots, plazas, and Levitt Pavilion and lawn, as well as other site infrastructure improvements; to refinance the Authority's 2000 HUD loan; to fund a debt service reserve fund; and to pay costs of issuance. As collateral, the Authority has pledged all revenues, receipts, and moneys derived from the Authority's portion of all tax increments generated from the taxable properties in the Bethlehem Works tax increment financing district.

During the year ended June 30, 2013, the Authority issued its Tax Increment Revenue Bonds, Series of 2012, in the amount of \$10,000,000, with a fixed interest rate of 2.98%. This is a multi-draw, non-revolving, amortizing loan for a term of approximately 7.5 years, with final maturity to occur on or before June 1, 2020. Interest only is due semi-annually on June 1 and December 1 of each year commencing June 1, 2013. Interest payments will be based on the outstanding balance at the time of billing. Annual principal payments will be made on December 1 of every year commencing December 1, 2015 through June 1, 2020. All outstanding principal and interest will be due at maturity. The proceeds were used to fund additional public improvements at the 160-acre Bethlehem Works TIF District, including, but not limited to, the Hoover-Mason Trestle reconstruction, further development of parking lots and improvements, as well as other site infrastructure improvements; to fund a debt service reserve fund; and to pay costs of issuance. As collateral, the Authority has pledged all revenues, receipts, and moneys derived from the Authority's portion of all tax increments generated from the taxable properties in the tax increment financing district.

During the year ended June 30, 2013, the Authority issued its Tax Increment Revenue Bonds, Series of 2013, in the amount of \$3,500,000, with a fixed interest rate of 2.98%. This is a multi-draw, non-revolving, amortizing loan for a term of approximately seven years, with final maturity to occur on or before June 1, 2020. Interest only is due semi-annually on June 1 and December 1 of each year commencing June 1, 2013. Interest payments will be based on the outstanding balance at the time of billing. Annual principal payments will be made on December 1 of every year commencing December 1, 2015 through June 1, 2020. All outstanding principal and interest will be due at maturity. The proceeds were used to fund additional public improvements at the 160-acre Bethlehem Works TIF District, including, but not limited to, the Hoover-Mason Trestle reconstruction, further development of parking lots and improvements, as well as other site infrastructure improvements; to fund a debt service reserve fund; and to pay costs of issuance. As collateral, the Authority has pledged all revenues, receipts, and moneys derived from the Authority's portion of all tax increments generated from the taxable properties in the tax increment financing district.

Interest expense for the year ended June 30, 2014 was \$759,529.

Bonds payable are generally liquidated by the Bethlehem Works Fund.

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

Aggregate maturities required on long-term debt at June 30, 2014 are as follows:

Year Ending June 30,	_	Principal	Interest	 Total Debt Service
2015	\$	2,390,000	\$ 607,135	\$ 2,997,135
2016		3,719,294	605,964	4,325,258
2017		2,555,000	501,971	3,056,971
2018		2,645,000	551,790	3,196,790
2019		2,460,000	571,500	3,031,500
2020	_	8,295,000	 419,550	8,714,550
	\$	22,064,294	\$ 3,257,910	\$ 25,322,204

Interest due on the Tax Increment Revenue Bonds, Series of 2010, is based on the interest rate in effect at June 30, 2014 of 3.42% through December 31, 2017 and the maximum rate of 6% thereafter through maturity.

#### 5. INTERFUND BALANCES AND TRANSFERS

A reconciliation of the interfund balances as of June 30, 2014 is as follows:

		nterfund Payables
\$	30,198	\$ -
	-	30,198
\$	30,198	\$ 30,198
	Re	   Receivables   P

Interfund balances are primarily for project management fees paid by the Bethlehem Works Fund for services performed by Authority employees charged to the General Fund which remain unpaid at June 30, 2014.

#### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

A reconciliation of the interfund transfers for the year ended June 30, 2014 is as follows:

T	ransfer In	Transfer Out	
\$	435,389	\$	
	- 1		435,389
\$	435,389	\$	435,389
	\$ \$		\$ 435,389 \$

Transfers are used to account for project management fees and other reimbursements charged by the General Fund.

#### 6. CONDUIT DEBT

The Authority participates in a single bond issue for which it has limited liability. The Authority serves as a financing conduit. Although the Authority is a party to the trust indenture with the associated Trustee, the agreement is structured such that there is no recourse against the Authority in the case of default. As such, the corresponding debt is not reported in the Authority's balance sheet or statement of net position.

In 2004, the Authority issued a Mortgage Revenue Note of 2004 (Moravian Development Corporation Project) for \$2.3 million. The Authority then entered into a loan agreement with Moravian Development Corporation and an assignment to First Star Savings Bank. The Mortgage Revenue Note of 2004 is secured by property held by Moravian Development Corporation. The purpose of the Mortgage Revenue Note of 2004 is to finance a portion of the costs of a project consisting of, among other things, the refinancing of indebtedness incurred by Moravian Development Corporation to acquire, construct, and equip a 106-unit residential housing facility of the low-income elderly located in the City of Bethlehem. The balance of the Mortgage Revenue Note of 2004 at June 30, 2014 is \$1,030,724.

#### 7. COMMITMENTS

#### **Construction Commitments**

At June 30, 2014, the Authority has construction commitments related to the Hoover-Mason Trestle project of approximately \$8 million.

#### ArtsQuest Lease

During the year ended June 30, 2011, the Authority entered into a lease agreement with ArtsQuest. The Authority has leased to ArtsQuest certain property, including the Levitt

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

Pavilion, the Bethlehem Landing Building, and the Improved Plazas. The initial term of the lease expires on June 1, 2020, unless terminated earlier. The initial term can be extended for one additional 10-year term upon written agreement by both parties. If the initial term is extended for an additional 10-year renewal period, the lease is then subject to two additional 10-year renewals, which will automatically renew unless one party provides a written termination notice to the other at least one year in advance of the applicable renewal date. ArtsQuest is to surrender the assets upon the termination of this lease, in as good order and condition as they are at the start of the lease, ordinary wear and tear and depreciation excepted. Consideration for the lease was \$1.

#### Armory Rental Agreement

During the year ended June 30, 2014, the Authority entered into a rental agreement with the Commonwealth of Pennsylvania (Commonwealth). The Commonwealth has leased to the Authority a parcel of land and two structures for a term of one year beginning on July 1, 2014. The rental of the premises will be \$1 per year for the first year. The rental agreement is to automatically remain in full force and effect for four additional one-year terms unless either party gives the other party notice of intent to terminate. After July 1, 2015, the rent shall be \$3,600 per year, which is due and payable by September 30 of the year to which it applies. All rental payments are to be credited toward the purchase price of \$272,000, if and when the Authority or the City elects to purchase the property. The Authority is responsible for payment of all utilities and other payments provided under the rental agreement.

#### 8. COMPLIANCE

Under the debt agreements, the Authority is required to maintain certain minimum balances in its debt service reserve funds. At June 30, 2014, the Authority's balances in the debt service reserve funds and the related reserve requirements are as follows:

Debt Series	Balance at June 30, 2014	Reserve Requirement	
2010	\$ 2,771,929	\$ 2,760,000	
2012	12,056	115,929	
2013	8,501	8,500	

Deficiencies in the Debt Service Reserve Accounts are to be repaid from the Project TIF Account. On August 1, 2015, the Authority entered into the Fourth Supplemental Indenture of Trust, which amended the Debt Service Reserve Account replenishment provisions and allows the Authority up to two years to replenish the reserve account balance.

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

Under the debt agreements, the Authority has covenanted to submit its audited financial statements to the trustee within 180 days of the end of its fiscal year. The financial statements were not completed by the required date.

Additionally, the 2010 debt agreement requires the Authority to submit an annual budget to the trustee within 30 days of final approval. The budget was not remitted to the trustee by the required date.

#### 9. PENSION PLAN

Pennsylvania Municipal Retirement System

#### Plan Description

The Authority's pension plan is a single-employer defined benefit pension plan (plan) adopted pursuant to Act 15 of 1974. The plan participates in the Pennsylvania Municipal Retirement System (the System), an agent multiple-employer Public Employee Retirement System (PERS) that acts as a common investment and administrative agent for municipalities in the Commonwealth. The System issues a publicly available financial report that includes financial statements and required supplementary information for the PERS. The report may be obtained by writing to Pennsylvania Municipal Retirement System, P.O. Box 1165, Harrisburg, Pennsylvania 17108-1165.

All full-time employees are required to participate in the System. A member is 100% vested after 12 years of service. Employees who retire at age 55 are entitled to a basic annual retirement benefit that shall be equal to 2.5% of the member's final salary multiplied by all years of credited service. Early retirement is available for any member who has been involuntarily terminated after eight years of service or who has separated voluntarily after twenty years of credited service. Early retirement benefits will be actuarially reduced for each year or partial year thereof that early retirement takes place prior to age 55. The System also provides death and disability benefits. These benefit provisions and all other requirements are established by the Pennsylvania Municipal Retirement Law, Act of 1974, P. O. 34, No. 15.

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

#### Plan Membership

The following table provides information concerning types of covered employees and benefit provisions for the Authority's participation in the System. Benefit provisions and their amendments are authorized by Pennsylvania State Act 15.

Number of covered active employees	2
Number of retirees and beneficiaries receiving benefits	3
Terminated employees entitled to deferred benefits	-
Total	5

#### **Funding Policy and Contributions**

All full-time employees are required to contribute five and a half percent of their annual covered salary to the System. The Authority's contributions to the System are governed by Act 205, Municipal Pension Plan Funding Standard and Recovery Act, which mandates minimum actuarial funding based upon the System's biennial actuarial valuation.

#### **Administrative Costs**

Administrative costs, including the investment manager, custodial trustee, and actuarial services, are charged to the plan and funded through investment earnings.

#### **Funding Status and Progress**

As of January 1, 2013, the most recent actuarial valuation date, the plan was 87.65% funded. The actuarial accrued liability for benefits was \$915,386, and the actuarial value of assets was \$802,378, resulting in an unfunded actuarial accrued liability (unfunded AAL) of \$113,008. The covered payroll was \$150,194 and the ratio of the unfunded AAL to the covered payroll was 75.24%.

The schedule of funding progress, presented as required supplementary information (RSI) following the notes to financial statements, presents multi-year trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the actuarial accrued liability for benefits.

### NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

#### Actuarial Valuation Information

The System has an actuarial valuation prepared on a biennial basis. The date of the latest actuarial valuation is January 1, 2013. The following methods and assumptions were used to prepare the valuation:

Actuarial Cost Method:

Entry age normal

Asset Valuation Method:

Fair value

**Actuarial Assumptions:** 

5.5%

Investment Rate of Return Projected Salary Increases\*

3.7% - 6.4%

Level dollar, closed

Amortization Method: Remaining Amortization Period:

10 years

#### Annual Pension Cost

For the year ended December 31, 2014, the Authority's annual pension cost was \$18,097, which was equal to the Authority's required contribution. The Authority's actual contribution during the year ended June 30, 2014 was \$17,848. The net pension obligation at June 30, 2014 was immaterial.

#### **Trend Information**

Historical trend information for the System is presented below:

Fiscal Year Ended	Annual Pension Cost (APC)		Percentage of APC Contributed	Net Pension Obligation	
12/31/12	\$	_	0%	\$	-
12/31/13		17,598	50%		8,799
12/31/14		18,097	99%		9,048

<sup>\*</sup>includes inflation at 3.0%

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014

#### 10. SUBSEQUENT EVENT

### Tax Increment Revenue Bonds, Series of 2015

In August 2015, the Authority issued the Tax Increment Revenue Bonds, Series of 2015, in the amount of \$2,465,000. The bonds are secured by the revenues, receipts, and moneys derived from the Authority's portion of all tax increments generated from the taxable properties in the TIF District. Proceeds from the bonds are to be used to fund additional public improvements at the 160-acre Bethlehem Works TIF District, including, but not limited to, the Hoover-Mason Trestle reconstruction, further development of parking lots and improvements, as well as other site infrastructure improvements; to fund a debt service reserve fund; and to pay costs of issuance.

### Bethlehem Economic Development Corporation (BEDCO)

During the year ended June 30, 2015, the Authority entered into a grant agreement with BEDCO for the Community Ambassador Program. According to the terms of the document, the Authority will pay BEDCO up to \$60,000 per year, for three years, to support the project.

#### 11. RESTATEMENT

The net position and fund balance of the Authority have been restated as of June 30, 2013, to apply the accrual basis of accounting to the government-wide financial statements and the modified accrual basis of accounting to the governmental fund financial statements, as follows:

	Net Position	Fund Balance
June 30, 2013 - as previously reported	\$ (13,713,270)	\$ 27,675,235
Adjust cash	129,227	129,227
Revised accounts receivable	(58,148)	(58,148)
Record accounts payable	(252,624)	(252,624)
Remove capital assets	(30,915)	(41,419,420)
Record capital assets	10,951,881	-
Remove debt	-	23,130,000
Record debt	(205,556)	-
June 30, 2013 - as restated	\$ (3,179,405)	\$ 9,204,270

The effect of these changes on the change in fund balance/net position for the year ended June 30, 2013 has not been determined.

Required Supplementary Information

# REQUIRED PENSION INFORMATION SCHEDULE OF FUNDING PROGRESS

Actuarial Valuation Date	Actuarial Value of Assets (a)	Liab	Actuarial Accrued vility (AAL) Entry Age (b)	Infunded AAL UAAL) (b-a)	Funde Ratio (a/b	0	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
1/1/2009 1/1/2011 1/1/2013	\$ 799,516 753,372 802,378	\$	862,496 731,110 915,386	\$ 62,980 (22,262) 113,008	103	2.70% 3.04% 7.65%	\$ 130,200 125,545 150,194	48.37% -17.73% 75.24%

### SCHEDULE OF EMPLOYER CONTRIBUTIONS

Year Ended December 31,	R	Annual equired ntribution	Percentage Contributed		
2009	\$	s <b>-</b>	100%		
2010		W-	100%		
2011			100%		
2012		-	100%		
2013		17,598	50%		
2014		18,097	99%		

### NOTES TO THE REQUIRED SCHEDULES

Valuation Date:	January 1, 2013
Actuarial Cost Method:	Entry age normal
Asset Valuation Method:	Fair value
Actuarial Assumptions:	
Investment Rate of Return	5.5%
Projected Salary Increases *	3.7% - 6.4%
Amortization Method:	Level dollar, closed
Remaining Amortization Period:	10 years

<sup>\*</sup> Includes inflation at 3.0%



Pittsburgh 503 Martindale Street Suite 600 Pittsburgh, PA 15212 Main 412.471.5500 Fax 412.471.5508

Harrisburg
3003 North Front Street
Suite 101
Harrisburg, PA 17110
Main 717.232.1230
Fax 717.232.8230

Butler
112 Hollywood Drive
Suite 204
Butler, PA 16001
Main 724.285.6800
Fax 724.285.6875

Board of Directors Redevelopment Authority of the City of Bethlehem

In planning and performing our audit of the financial statements of the governmental activities and each major fund of the Redevelopment Authority of the City of Bethlehem (Authority), a component unit of the City of Bethlehem, as of and for the year ended June 30, 2014, in accordance with auditing standards generally accepted in the United States of America, we considered the Authority's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be material weaknesses and one other deficiency that we consider to be a significant deficiency.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the following deficiencies in internal control to be material weaknesses:

#### RESTATING NET POSITION/FUND BALANCE

The Authority's net position and fund balance were restated at June 30, 2013 to properly account for cash, accounts receivable, accounts payable, capital assets, and debt. The Authority should have the ability to produce its financial statements in accordance with accounting principles generally accepted in the United States of America applicable to governmental entities (GAAP). Proper controls were not in place to capture all cash activity, to determine and record accounts receivable and accounts payable, to capture all capital asset activity, or to record debt activity. As a result, cash, accounts payable, capital assets, and debt were understated and accounts receivable were overstated. If an entity relies upon its auditors to assist them in producing GAAP financial statements, the auditor is required to communicate a significant deficiency or material weakness related to financial reporting. We recommend that management review these

Board of Directors Redevelopment Authority of the City of Bethlehem Management Letter Page 2 of 10

transactions and evaluate whether measures can be taken by management to ensure that it can eliminate the financial reporting deficiencies noted above.

#### MAINTAINING ACCURATE ACCOUNTING RECORDS

The Authority does not have the internal resources to prepare its financial statements and lacks the time and resources to prevent, detect, and correct misstatements. Numerous audit entries were proposed to record transactions to accounts receivable, to record capital assets additions, and to record accounts payable and retainage payable. We recommend that the Authority establish review and reconciliation procedures for all funds to determine if there are adjustments required to be made on a monthly or quarterly basis.

#### INSTITUTING INTERNAL CONTROL OVER COMPLIANCE REQUIREMENTS

During the year ended June 30, 2014, the Authority was in violation of certain debt agreement requirements relating to the minimum balance requirement in its debt service reserve funds. Due to the complex nature of the requirements of the Authority, it is imperative that the Authority summarize the applicable compliance requirements and develop a timetable to assist in meeting those requirements.

#### SEGREGATING ACCOUNTING DUTIES

A strong internal control requires that duties be segregated so that one person does not control all aspects of an accounting function. The small staff size at the Authority makes it impractical to fully segregate duties related to certain activities. However, when duties are not properly segregated, there is an increased risk that errors and irregularities may occur but not be detected. In order to reduce the risk associated with this situation, responsibility for the processing of cash receipts, cash disbursements, and payroll and the bank reconciliation process should be separated among different individuals to the extent possible. We recommend that the Authority review internal control procedures in order to properly segregate incompatible functions to the fullest extent possible.

\*\*\*\*\*\*

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiency in internal control to be a significant deficiency:

#### APPROVING OR RATIFYING CHANGE ORDERS

The Authority has entered into significant construction contracts. The original contracts are bid by the Authority, or its agent, and the winning contract is approved by the Board of Directors

Board of Directors Redevelopment Authority of the City of Bethlehem Management Letter Page 3 of 10

(Board). The Board also approves individual payments to contractors throughout the contract period based on a spreadsheet provided by the Authority. However, change orders to contracts are not explicitly approved by the Board. We recommend that the Authority adopt a policy that the Board explicitly approve or ratify all change orders over a certain threshold.

\*\*\*\*\*

In addition, we noted other matters involving internal control and its operation as follows:

#### IMPLEMENTING A COMPUTERIZED ACCOUNTING SYSTEM

The Authority's accounting system is maintained on manual ledgers, with spreadsheets used to support certain aspects of the system. This use of manual ledgers is time consuming and inefficient. We recommend that the Authority consider implementing a computerized accounting system that will incorporate as much of the information maintained in the manual ledgers and spreadsheets as possible. Typically, systems are run simultaneously for a period of a few months, in order to verify that all information is being reported accurately and provides the necessary reporting capabilities.

# DOCUMENTING BUSINESS PURPOSE OF EMPLOYEE EXPENSE REIMBURSEMENTS

The Authority has a policy to reimburse employees for business expenses. However, employee expense reimbursement requests do not consistently have documentation of the business purpose related to the expense. Without a business purpose, the Internal Revenue Service could determine that these reimbursements actually represent additional salary, thus making them subject to payroll taxes. We recommend that the Authority require all expense reimbursement requests to contain the business purpose.

#### ADOPTING A CAPITAL ASSET POLICY

There is currently not a written capitalization policy to guide Authority personnel to differentiate between amounts that should be capitalized or recorded as Authority supplies or maintenance and repair expenses. Nor is there a formal policy regarding estimated capital asset lives. We recommend that a written policy be adopted to help facilitate consistent treatment of capital assets.

### ADOPTING A FUND BALANCE/NET POSITION FLOW POLICY

The Governmental Accounting Standards Board (GASB) Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions," enhances the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied. The Authority does not have a formal policy establishing a flow assumption for

Board of Directors Redevelopment Authority of the City of Bethlehem Management Letter Page 4 of 10

restricted and unrestricted fund balances, nor for the authority to assign fund balance amounts. Additionally, the Authority does not have a formal policy establishing a flow assumption for restricted and unrestricted net position. We recommend that the Authority formally adopt a policy establishing a flow assumption for restricted and unrestricted fund balance and net position and the authority to assign fund balance amounts.

# DEVELOPING AN ACCOUNTING POLICIES AND PROCEDURES MANUAL

The Authority does not have a comprehensive accounting policies and procedures manual (manual). Such a manual is a valuable reference tool for the Board, management, and staff. It also serves as an effective training tool to new employees with accounting-related duties.

When developing this manual, we recommend that the following items be included:

- An organizational chart.
- The duties and responsibilities of employees with accounting and accounting-related duties.
- The responsibilities of the Board and the accounting staff, regarding financial reporting.
- Detailed explanations and illustrations of accounting policies and procedures. These
  policies and procedures should be accompanied by flowcharts for additional reference.
- Copies of standard forms used by the accounting department.
- A detailed chart of accounts, which provides general ledger account names, numbers, and a brief description of the account.
- Expense allocation policies and procedures for expenses allocated between grantors or funding sources.
- Monthly, quarterly, and annual fiscal procedures, regarding the closing of the Authority's general ledger and financial reporting requirements.

Once completed, we recommend that the manual be reviewed and updated periodically, as necessary.

#### DEVELOPING A DISASTER RECOVERY PLAN

The Authority uses the City of Bethlehem's computer system and information technology department resources. However, because the Authority's accounting system is manual, there is no "back-up" of information maintained in the Authority's manual ledgers. We recommend that, until such time as the Authority implements a computerized accounting system, the Authority review their back-up procedures and develop a written disaster recovery plan. Such a plan would include procedures for restoration of critical information and back-up and storage procedures.

Board of Directors Redevelopment Authority of the City of Bethlehem Management Letter Page 5 of 10

# GASB STATEMENT NO. 68, "ACCOUNTING AND FINANCIAL REPORTING FOR PENSIONS"

This Statement revises and establishes new financial reporting requirements for most governments that provide their employees with pension benefits.

Pension plans are distinguished for financial reporting purposes in two ways. First, plans are classified by whether the income or other benefits that the employee will receive at or after separation from employment are defined by the benefit terms (a defined benefit plan) or whether the pensions an employee will receive will depend only on the contributions to the employee's account, actual earnings on investments of those contributions, and other factors (a defined contribution plan).

In addition, defined benefit plans are classified based on the number of governments participating in a particular pension plan and whether assets and obligations are shared among the participating governments. Categories include plans where only one employer participates (single employer); plans in which assets are pooled for investment purposes, but each employer's share of the pooled assets is legally available to pay the benefits of only its employees (agent employer); and plans in which participating employers pool or share obligations to provide pensions to their employees and plan assets can be used to pay the benefits of employees of any participating employer (cost-sharing employer).

Statement No. 68 replaces the requirements of Statement No. 27, "Accounting for Pensions by State and Local Governmental Employers," and Statement No. 50, "Pension Disclosures," as they relate to governments that provide pensions through pension plans administered as trusts or similar arrangements that meet certain criteria. Statement No. 68 requires governments providing defined benefit pensions to recognize their long-term obligation for pension benefits as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits. The Statement also enhances accountability and transparency through revised and new note disclosures and required supplementary information (RSI).

**Defined Benefit Pension Plans.** The Statement requires governments that participate in defined benefit pension plans to report in their statement of net position a net pension liability. The net pension liability is the difference between the total pension liability (the present value of projected benefit payments to employees based on their past service) and the assets (mostly investments reported at fair value) set aside in a trust and restricted to paying benefits to current employees, retirees, and their beneficiaries.

The Statement calls for immediate recognition of more pension expense than is currently required. This includes immediate recognition of annual service cost and interest on the pension liability and immediate recognition of the effect on the net pension liability of changes in benefit terms. Other components of pension expense will be recognized over a closed period that is

Board of Directors Redevelopment Authority of the City of Bethlehem Management Letter Page 6 of 10

determined by the average remaining service period of the plan members (both current and former employees, including retirees). These other components include the effects on the net pension liability of (a) changes in economic and demographic assumptions used to project benefits and (b) differences between those assumptions and actual experience. Lastly, the effects on the net pension liability of differences between expected and actual investment returns will be recognized in pension expense over a closed five-year period.

Statement No. 68 requires cost-sharing employers to record a liability and expense equal to their proportionate share of the collective net pension liability and expense for the cost-sharing plan. The Statement also will improve the comparability and consistency of how governments calculate the pension liabilities and expense. These changes include:

- Projections of Benefit Payments.
- Discount Rate.
- Attribution Method.
- Note Disclosures and Required Supplementary Information.

The provisions in Statement No. 68 are effective for fiscal years beginning after June 15, 2014. Earlier application is encouraged.

# GASB STATEMENT NO. 71, "PENSION TRANSITION FOR CONTRIBUTIONS MADE SUBSEQUENT TO THE MEASUREMENT DATE"

This Statement addresses an issue regarding application of the transition provisions of Statement No. 68. The issue relates to amounts associated with contributions, if any, made by a state or local government employer to a defined benefit pension plan after the measurement date of the government's beginning net pension liability.

Statement No. 68 requires a state and local government employer to recognize a net pension liability measured as of a date (measurement date) no earlier than the end of its prior fiscal year. If a state or local government makes a contribution to a defined benefit pension plan between the measurement date of the reported net pension liability and the end of the government's reporting period, Statement No. 68 requires that the government recognize its contribution as a deferred outflow of resources. In addition, Statement No. 68 requires recognition of deferred outflows of resources and deferred inflows of resources for changes in the net pension liability of a state or local government employer that arise from other types of events. At transition to Statement No. 68, if it is not practical for an employer to determine the amounts of all deferred outflows and inflows of resources related to pensions, paragraph 137 of Statement No. 68 required beginning balances for deferred outflows and inflows of resources not be reported.

Consequently, if it is not practical to determine the amounts of all deferred outflows and inflows of resources related to pensions, contributions made after the measurement date of the beginning

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net pension liability could not have been reported as deferred outflows of resources at transition. This could have resulted in a significant understatement of an employer's beginning net position and expense in the initial period of implementation.

Statement No. 71 amends paragraph 137 of Statement No. 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net pension liability. Statement No. 68, as amended, continues to require beginning balances for other deferred outflows and inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts.

The provisions of this Statement are required to be applied simultaneously with the provisions of Statement No. 68.

#### GASB STATEMENT NO. 72, "FAIR VALUE MEASUREMENT AND APPLICATION"

This Statement addresses accounting and financial reporting issues related to fair value measurements. The definition of fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This Statement provides guidance for determining a fair value measurement for financial reporting purposes. This Statement also provides guidance for applying fair value to certain investments and disclosures related to all fair value measurements.

To determine a fair value measurement, a government should consider the unit of account of the asset or liability. The unit of account refers to the level at which an asset or a liability is aggregated or disaggregated for measurement, recognition, or disclosure purposes as provided by the accounting standards. For example, the unit of account for investments held in a brokerage account is each individual security, whereas the unit of account for an investment in a mutual fund is each share in the mutual fund held by a government.

This Statement requires a government to use valuation techniques that are appropriate under the circumstances and for which sufficient data are available to measure fair value. The techniques should be consistent with one or more of the following approaches: the market approach, the cost approach, or the income approach. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets, liabilities, or a group of assets and liabilities. The cost approach reflects the amount that would be required to replace the present service capacity of an asset. The income approach converts future amounts (such as cash flows or income and expenses) to a single current (discounted) amount. Valuation techniques should be applied consistently, though a change may be appropriate in certain circumstances. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

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This Statement establishes a hierarchy of inputs to valuation techniques used to measure fair value. That hierarchy has three levels. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are inputs—other than quoted prices—included within Level 1 that are observable for the asset or liability, either directly or indirectly. Finally, Level 3 inputs are unobservable inputs, such as management's assumption of the default rate among underlying mortgages of a mortgage-backed security.

A fair value measurement takes into account the highest and best use for a nonfinancial asset. A fair value measurement of a liability assumes that the liability would be transferred to a market participant and not settled with the counterparty. In the absence of a quoted price for the transfer of an identical or similar liability and if another party holds an identical item as an asset, a government should be able to use the fair value of that asset to measure the fair value of the liability.

This Statement requires additional analysis of fair value if the volume or level of activity for an asset or liability has significantly decreased. It also requires identification of transactions that are not orderly. Quoted prices provided by third parties are permitted, as long as a government determines that those quoted prices are developed in accordance with the provisions of this Statement.

This Statement generally requires investments to be measured at fair value. An investment is defined as a security or other asset that (a) a government holds primarily for the purpose of income or profit and (b) has a present service capacity based solely on its ability to generate cash or to be sold to generate cash. Investments not measured at fair value continue to include, for example, money market investments, 2a7-like external investment pools, investments in life insurance contracts, common stock meeting the criteria for applying the equity method, unallocated insurance contracts, and synthetic guaranteed investment contracts. A government is permitted in certain circumstances to establish the fair value of an investment that does not have a readily determinable fair value by using the net asset value per share (or its equivalent) of the investment.

This Statement requires measurement at acquisition value (an entry price) for donated capital assets, donated works of art, historical treasures, and similar assets and capital assets received in a service concession arrangement. These assets were previously required to be measured at fair value.

This Statement requires disclosures to be made about fair value measurements, the level of fair value hierarchy, and valuation techniques. Governments should organize these disclosures by type of asset or liability reported at fair value. It also requires additional disclosures regarding investments in certain entities that calculate net asset value per share (or its equivalent).

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The requirements of this Statement are effective for financial statements for periods beginning after June 15, 2015. Earlier application is encouraged.

GASB STATEMENT NO. 73, "ACCOUNTING AND FINANCIAL REPORTING FOR PENSIONS AND RELATED ASSETS THAT ARE NOT WITHIN THE SCOPE OF GASB STATEMENT 68, AND AMENDMENTS TO CERTAIN PROVISIONS OF GASB STATEMENTS 67 AND 68"

The objective of this Statement is to improve the usefulness of information about pensions included in the general purpose external financial reports of state and local governments for making decisions and assessing accountability. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for all postemployment benefits with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency.

This Statement establishes requirements for defined benefit pensions that are not within the scope of Statement No. 68, as well as for the assets accumulated for purposes of providing those pensions. In addition, it establishes requirements for defined contribution pensions that are not within the scope of Statement No. 68. It also amends certain provisions of Statement No. 67, "Financial Reporting for Pension Plans," and Statement No. 68 for pension plans and pensions that are within their respective scopes.

The requirements of this Statement extend the approach to accounting and financial reporting established in Statement No 68 to all pensions, with modifications as necessary to reflect that for accounting and financial reporting purposes, any assets accumulated for pensions that are provided through pension plans that are not administered through trusts that meet the criteria specified in Statement No. 68 should not be considered pension plan assets. It also requires that information similar to that required by Statement No. 68 be included in notes to financial statements and required supplementary information by all similarly situated employers and nonemployer contributing entities.

This Statement also clarifies the application of certain provisions of Statements No. 67 and 68 with regard to the following issues:

- Information that is required to be presented as notes to the 10-year schedules of required supplementary information about investment-related factors that significantly affect trends in the amounts reported
- Accounting and financial reporting for separately financed specific liabilities of individual employers and nonemployer contributing entities for defined benefit pensions
- Timing of employer recognition of revenue for the support of nonemployer contributing entities not in a special funding situation.

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The requirements of this Statement that address accounting and financial reporting by employers and governmental nonemployer contributing entities for pensions that are not within the scope of Statement No. 68 are effective for financial statements for fiscal years beginning after June 15, 2016, and the requirements of this Statement that address financial reporting for assets accumulated for purposes of providing those pensions are effective for fiscal years beginning after June 15, 2015. The requirements of this Statement for pension plans that are within the scope of Statement No. 67 or for pensions that are within the scope of Statement No. 68 are effective for fiscal years beginning after June 15, 2015. Earlier application is encouraged.

# GASB STATEMENT NO. 76, "THE HEIRARCHY OF GENERALLY ACCEPTED ACCOUNTING PRINCIPLES FOR STATE AND LOCAL GOVERNMENT"

The objective of this Statement is to identify—in the context of the current governmental financial reporting environment—the hierarchy of generally accepted accounting principles (GAAP). The "GAAP hierarchy" consists of the sources of accounting principles used to prepare financial statements of state and local governmental entities in conformity with GAAP and the framework for selecting those principles. This Statement reduces the GAAP hierarchy to two categories of authoritative GAAP and addresses the use of authoritative and nonauthoritative literature in the event that the accounting treatment for a transaction or other event is not specified within a source of authoritative GAAP. This Statement supersedes Statement No. 55, "The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments."

This Statement is effective for fiscal years beginning after June 15, 2015, and should be applied retroactively. Earlier application is permitted.

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We already discussed these comments and suggestions with Authority personnel. We will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

This communication is intended solely for the information and use of management, the Board of Directors, and others within the Authority, and is not intended to be, and should not be, used by anyone other than these specified parties.

Maher Duessel

Harrisburg, Pennsylvania February 18, 2016